

**MINUTES OF THE MEETING OF SENATE**

**April 13, 2018**

The meeting was held at 1:30 p.m. in Room 1R40, Arts and Humanities Building.

SENATORS: 81

A. Abuhussein	A. Hearn	M. Novello
W. Avusuglo	A. Holm	C. Olivier
P. Barmby	A. Hrymak	G. Parraga
G. Belfry	C. Jones	W. Pearson
P. Bishop	P. Jones	A. Pero
A. Bowlus	D. Jorgensen	A. Ray
S. Burke	A. Katz	C. Roulston
S. Camiletti	J. Kim	B. Rubin
J. Capone	G. Kopp	D.R. Sainani
T. Carmichael	K. Kwan	P. Schmidt
A. Chakma	D. Laird	K. Shuey
E. Chamberlain	K. Lawless	Z. Sinel
C.L. Chambers	L. Logan	W. Siqueira
A. Chant	E. Macpherson	M. Stahl
K. Clark	J. Matthews	V. Staroverov
K. Cole	M. McDayter	C. Steeves
R. Collins	C. McLeod	T. Straatman
J. Crimmins	A. Meyer	M. Strong
R. Datta	M. Milde	G. Tigert
J. Deakin	K. Miller	S. Trosow
I. Decoito	L. Miller	M. Viczko
P. Doyle	J. Mitchell	E. Walsh
O. Enbar	D. Moser	J. Wihlidal
J. Garland	S. Mumm	J. Wilson
C. Hardy	K. Myers	B.A. Younker
Y. Hassan	V. Nielsen	P. Yu
J. Hatch	V. Nolte	K. Zhou

Observers: M.-B. Bonn, K. Campbell, R. Chelladurai, J. Doerksen, J. Esseltine, L. Gribbon, S. Pitel, J. Sadler, T. Solebo, J. Weese

**Land Acknowledgement**

G. Parraga read the Land Acknowledgement.

S.18-59 **MINUTES OF THE PREVIOUS MEETING**

The minutes of the meeting of March 16, 2018 were approved as circulated.

S.18-60 **REPORT OF THE PRESIDENT** [Exhibit I]

Exhibit I, Report of the President, contained the following items that were received for information:

- Provincial budget highlights
- Western leadership update

S.18-61 **UNANIMOUS CONSENT AGENDA** [Exhibit II]

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the items listed in Exhibit II, Unanimous Consent Agenda, excluding item 14. Revisions to the “General Policy on Scholarships, Awards and Prizes, be approved or received for information by Senate by unanimous consent.

CARRIED

**REPORT OF THE SENATE COMMITTEE ON UNIVERSITY PLANNING** [Exhibit III]

S.18-62 **2018-19 University Operating and Capital Budgets**

It was moved by M. Strong, seconded by K. Zhou,

That Senate provide advice to the Board of Governors, through the President and Vice-Chancellor, recommending the approval of the 2018-19 University Operating and Capital Budgets (Exhibit III, Annex 1).

The Operating and Capital Budgets and setting of tuition fees are in the purview of the Board of Governors. The Senate may provide its advice to the Board under the authority of Section 30.(f) of the *UWO Act*.

The Senate may ... pass resolutions and make recommendations to the Board with respect to any matter connected with the administration of the University and the promotion of its affairs but this clause shall not be construed to subtract from the powers and duties conferred on the Board elsewhere in [the] Act.

Senate also received the following documents as Supplementary information,

- Program Specific Tuition and Other Supplemental Fees (Exhibit III, Annex 2).
- Student Fee Funded Units, Ancillaries, Academic Support Units, and Associated Companies (Exhibit III, Annex 3).

Prior to her presentation, the Provost offered thanks to colleagues across the university for their diligence in the preparation of the budget, noting particularly, the work of staff in Institutional Planning and Budgeting.

Dr. J. Deakin, Provost & Vice-President (Academic), presented the 2018-19 University Operating and Capital Budgets detailed in Exhibit III, Annex 1. Her presentation highlighted both the internal and external planning and budgetary contexts, operating revenues for 2018-19, new initiatives and priorities, tuition recommendations, operating expenditures, including recommendations for Faculties, and Support Units, university-wide expenditures, one-time expenditures, operating reserve forecast and an overview of the 2018-19 capital budget. Revenues for 2018-19 are projected to be \$787.3 million with \$808.2 million in expenditures. The recommendations in the budget have been guided by projections of operating revenues and expenditures for the final year of this 4-year planning period.

The operating reserve is projected at \$80.3 million at the end of the current year, 2017-18 and \$59.4 million at the end of 2018-19.

An executive summary of the revenues, expenditures and the capital budget are contained in pages 1-4 of Annex 1. Overhead slides used in the presentation are attached as [Appendix 1](#).

Asked about matching funds for the \$400K allocated for the student mental health initiatives, J. Deakin responded that \$10M has been set aside to support the creation of the Wellness Centre physical space in Thames Hall. The allocation of \$400K is included in base funding for 2018-19.

A portion of this funding will be used to partner with the student organizations for matching/incremental funding through the Student Services Committee process. The next administration will be charged with determining how to expend the fund in the future.

A member remarked that the presentation mentions multi-level parking structures and an increase to parking rates. Asked what the parking rate increase might be, R. Chelladurai, Associate Vice-President (Planning, Budgeting, and Information Technology) explained that the cost of parking garages will have to be borne by the users but no specific rate increases have been determined. However, there will have to be rate increases in the future and this will be included in the planning for the parking structures.

Responding to a question regarding the Biomedical Research Facility: Phase I of the Medical School Project, Dean Strong said that discussions are ongoing about finances and efficiencies and details on the implications of the new facility are not currently known.

Asked if the \$300,000 increase to the Library Acquisitions Budget addresses inflation, Dr. Deakin said that participating in the U15 consortium has allowed Western to purchase large packages of journals, etc. which offers some protection. Western Libraries and Institutional Planning and Budgeting have also formulated a long term plan to manage the impact of currency fluctuations in the future that will see an annual rate increase of 5.7%.

The question was called and CARRIED.

#### **REPORT OF THE SENATE OPERATIONS/AGENDA COMMITTEE** [Exhibit IV]

S.18-63 **Senate Membership – Faculty of Information and Media Studies**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the seat held by Edward Comor, representative of the Faculty of Information and Media Studies Constituency, be declared vacant as a result of his resignation and that Matthew Stahl be elected to fill this vacancy for the remainder of the term (April 1, 2018 to June 30, 2018).

CARRIED (By Unanimous Consent)

S.18-64 **Senate Membership – Graduate Student Constituency**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the seat held by Tamara Hinan, representative of the Graduate Student Constituency, be declared vacant as a result of her resignation and that Matthew Novello be elected to fill this vacancy for the remainder of the term (April 1, 2018 – June 30, 2018).

CARRIED (By Unanimous Consent)

S.18-65 **Senate Membership – Vacancies Filled by Appointment**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the Senate seats be filled for the July 1, 2018 – June 30, 2020 term by appointment at the recommendation of the units concerned as shown below:

Arts and Humanities: Angela Borchert (Modern Languages & Literatures)

Brescia University College: John Mitchell (Reappointment)

Huron University College: Jim Crimmins (Reappointment)

CARRIED (By Unanimous Consent)

S.18-66 **Senate Nominating Committee - Membership**

The following were elected as Members to the Senate Nominating Committee:  
M. Novello (term to June 30, 2019) and Angela Borchert (AH), Anders Holm (SS), and Ken Yeung (Sci) (terms to June 30, 2020).

The following were elected as Alternate Members to the Senate Nominating Committee:  
Lina Ghattas (Student) (term to June 30, 2019) and Matthew Heath (HS)(term to June 30, 2020)

S.18-67 **Implementation of the Recommendations of the Senate ad hoc Committee on Renewal**

A Senator raised concern that Senate has not received a comprehensive report regarding the implementation of the recommendations of the Senate ad hoc Committee on Renewal that was submitted in the spring of 2016 and unanimously accepted by Senate. The mandate of the ad hoc Committee was to examine the state of collegial governance, specifically Senate processes, at Western, and to make recommendations about how to improve them. Dean Milde, Chair of the Operations/Agenda Committee, said that there has been progress on the recommendations and that a report will be provided at the May Senate meeting.

**REPORT OF THE SENATE NOMINATING COMMITTEE** [Exhibit V]

S.18-68 **Committee Membership**

The candidates proposed by the Nominating Committee in Exhibit V were elected by acclamation to the following positions/committees:

- Vice-Chair of Senate
- University Research Board
- University Council on Animal Care
- Senate Review Board Academic – Grad Student Nominee: Ashkan Parchizadeh
- Distinguished University Professor Selection Committee
- Faculty Scholars Selection Committee
- Nominating Subcommittee to Nominate a Senator from the General Community
- McIntosh Gallery Committee
- Advisory Committee for the Ombudsperson
- Academic Colleague
- Selection/Review Committee for the Vice-Provost (Academic Programs)

Additional nominations were received from the floor for the following committees: Operations/Agenda Committee, Senate Committee on Academic Policy and Awards, Senate Committee on University Planning, Honorary Degrees Committee, Board of Governors, Selection/Review Committee for the Dean of Engineering, Selection/Review Committee for the Vice-Provost (Graduate & Postdoctoral Studies), and the Selection/Review Committee for the Vice-Provost and Chief Librarian. An electronic vote for these position will be conducted following the meeting with the results to be reported to Senate at the May 11 meeting.

The Secretary agreed that going forward an email reminder about the upcoming Senate committee vacancies will be sent to Senators one month prior to the April Nominating Committee Meeting.

**REPORT OF THE SENATE COMMITTEE ON ACADEMIC POLICY AND AWARDS** [Exhibit VI]

S.18-69 **Faculty of Health Sciences, Arthur Labatt Family School of Nursing: Revisions to the Progression Requirements for Nursing**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the "Progression Requirements - Nursing" policy be revised as shown in Exhibit VI, Appendix 1, effective September 1, 2018.

CARRIED (By Unanimous Consent)

S. 18-70 **Faculty of Law: Revisions to the Grading Rules**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That, effective September 1, 2018, the "Grading Rules" in the Faculty of Law progression requirements be revised as shown in Exhibit VI, Appendix 2.

CARRIED (By Unanimous Consent)

S.18-71 **Faculty of Law: Withdrawal of the Combined JD/MSc in Computer Science Program**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the JD/MSc in Computer Science combined degree program be withdrawn effective September 1, 2018.

CARRIED (By Unanimous Consent)

S.18-72 **Faculty of Music: Reorganization of the Bachelor of Music and Bachelor of Musical Arts Programs and the Bachelor of Arts (BA) in Music Modules**

S.18-72a **Revisions to the First-Year Admission Requirements and Courses for the Bachelor of Music, Bachelor of Musical Arts Programs and Bachelor of Arts Music Modules**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2018, the First-Year admission requirements and courses for the Bachelor of Music, Bachelor of Musical Arts programs and Bachelor of Arts Music modules be revised as shown in Exhibit VI, Appendix 3.

CARRIED (By Unanimous Consent)

S.18-72b **Revisions to the Admission Requirements and Second-Year Courses for the Bachelor of Music, Bachelor of Musical Arts Programs and Bachelor of Arts Music Modules**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2019, the First-Year admission requirements and courses for the Bachelor of Music with Honors, Bachelor of Musical Arts, and Bachelor of Arts Music modules be revised as shown in Exhibit VI, Appendix 4.

CARRIED (By Unanimous Consent)

S.18-73 **Faculty of Music: Renaming and Withdrawal of Modules**

S.18-73a **Renaming the Bachelor of Music with Honors in Music History: Western Art Music Program**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2018, the Bachelor of Music with Honors in Music History: Western Arts Music Program be renamed as the Bachelor of Music with Honors in Music History.

CARRIED (By Unanimous Consent)

S.18-73b **Withdrawal of the Bachelor of Music with Honors in Music History: Popular Music Program**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2018, admissions to the Bachelor of Music with Honors in Music History: Popular Music program be discontinued.

CARRIED (By Unanimous Consent)

S.18-73c **Withdrawal of the Bachelor of Music with Honors in Performance (Organ)**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2018, admissions to the Bachelor of Music with Honors in Performance (Organ) be discontinued.

CARRIED (By Unanimous Consent)

S.18-74 **Faculty of Social Science, Department of Political Science: Introduction of New Modules**

S.18-74a **Introduction of a Major and an Honors Specialization in Democratic Governance**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That a Major and an Honors Specialization in Democratic Governance be introduced as shown in Exhibit VI, Appendix 5 effective September 1, 2018.

CARRIED (By Unanimous Consent)

S.18-74b **Introduction of a Major and an Honors Specialization in Global Justice**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That a Major and an Honors Specialization in Global Justice be introduced as shown in Exhibit VI, Appendix 6 effective September 1, 2018.

CARRIED (By Unanimous Consent)

S.18-75 **King's University College: Introduction of a Specialization in Economics**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That a Specialization in Economics be introduced at King's University College, as shown in Exhibit VI, Appendix 7, effective September 1, 2018.

CARRIED (By Unanimous Consent)

S.18-76 **King's University College: Introduction of a Certificate and a Diploma in Refugees, Migration and Forced Displacement**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2019, a Certificate and a Diploma in Refugees, Migration and Forced Displacement be introduced at King's University College through the Department of Interdisciplinary Studies, Social Justice and Peace Studies Program, as shown in Exhibit VI, Appendix 8.

CARRIED (By Unanimous Consent)

S.18-77 **Faculty of Social Science, Department of Psychology: Withdrawal of the Honors Specialization in Cognitive Neuroscience (BA) Module and Introduction of the Honors Specialization in Developmental Cognitive Neuroscience (BSc) Module**

S.18-77a **Withdrawal of the Honors Specialization in Developmental Cognitive Neuroscience (BA) Module**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That, effective September 1 2018, the Honors Specialization in Developmental Cognitive Neuroscience (BA) be withdrawn, and

That students currently enrolled in the module be allowed to graduate until August 31, 2021 upon fulfillments of the module requirements, and

That effective September 1, 2021 the module be discontinued.

CARRIED (By Unanimous Consent)

S.18-77b **Introduction of the Honors Specialization in Developmental Cognitive Neuroscience (BSc) Module**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That effective September 1, 2018 the Honors Specialization in Developmental Cognitive Neuroscience (BSc) be introduced as shown in Exhibit VI, Appendix 9.

CARRIED (By Unanimous Consent)

S.18-78 **Revisions to the "General Policy on Scholarships, Awards and Prizes"**

It was moved by D. Jorgensen, seconded by M. Milde,

That the "General Policy on Scholarships, Awards and Prizes" policy be revised as shown in Exhibit VI, item 10, effective May 1, 2018.

A Senator sought reassurance that the change to the policy does not include bursaries. The Chair noted that the proposed addition to the policy is intended to clarify the potential impact on awarding scholarships, awards or prizes in case a student violates the Code of Student Conduct or commits a scholastic offence. The Dean or designate of the student's home faculty will have discretion whether a student committing a scholastic offence should be removed from a pool of eligible candidates. In the case of a violation of the Student Code of Conduct, the decision regarding eligibility is made by the Associate Vice-President (Student Experience). J. Doerksen, Vice-Provost (Academic Programs), said that the Code is used only in the most serious instances, and this policy change is unlikely to affect most students who are sanctioned under the Code. The Code is used in a restorative way rather than for punishment. Safety is the overarching theme. Western is committed to providing financial aid to students in need, including students who could be affected by this policy. The assurance is linked to the use of the word "may" in the policy and the fact that a student can appeal a decision.

Responding to a question about "flagging" a student's record, J. Hatch, Chair of SCAPA, said that in his previous role as Associate Dean, students holding an award or eligible for one who had committed a scholastic offence or had a Code of Conduct offence would raise a flag, i.e., concern, which would result in a consultation with the Vice-Provost (Academic Programs) as to whether the award should be given or withdrawn, usually based on the nature of the offence.

The question was called and carried.

S.18-79 **Revisions to the Dean's Honor List and "Graduation with Distinction" Policy – Nursing**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the Dean's Honor List and Graduation "With Distinction" Policy be revised as shown in Exhibit VI, Appendix 10.

CARRIED (By Unanimous Consent)

S.18-80 **Revisions to the "Structure of the Academic Year" Policy – Nursing, Accelerated Year 4 Program**

It was moved by D. Jorgensen, seconded by J. Wihlidal,

That the "Structure of the Academic Year" Policy be revised as shown in Exhibit VI, Appendix 11.

CARRIED (By Unanimous Consent)

S.18-81 **Information Item Reported by the Senate Committee on Academic Policy and Awards**

Exhibit VI, Report of the Senate Committee on Academic Policy and Awards, contained the following item that was received for information by unanimous consent:

- New Scholarships and Awards

**REPORT OF THE SENATE HONORARY DEGREES COMMITTEE** [Exhibit VII]

S.18-82 **Information Item Reported by the Senate Honorary Degrees Committee**

Exhibit VII, Report of the Senate Honorary Degrees Committee, contained the following item that was received for information by unanimous consent:

- Honorary Degree Recipients – Spring 2018



S.18-83

**NOTICE OF MOTION – Recommendations re Senate ad hoc Committee on Renewal**

Senator A. Hearn presented the following Notice of Motion:

That the Operations/Agenda Committee be charged with redoubling its efforts to implement all of the recommendations of the ad hoc Committee on Renewal as adopted by Senate, and have the implementation process completed by December of 2018.

The Chair advised that the motion would be referred to the Operations/Agenda Committee for their consideration.

**ADJOURNMENT**

The meeting adjourned at 2:35 p.m.

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A. Chakma  
Chair

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K. Kwan  
Secretary

# 2018-19 Operating and Capital Budgets

Senate  
April 13, 2018

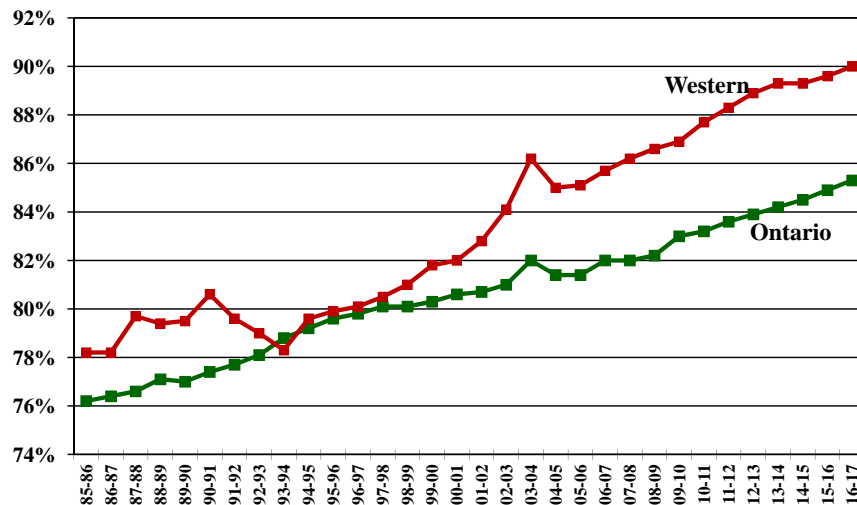
## External Context

- Provincial Situation
  - Deficit continues; Debt rises; Upcoming election
- New Funding Formula for Universities
  - Corridor System – no automatic funding for domestic enrolment growth beyond 2016-17 levels
- Final Year of Current Tuition Framework
  - Aligns with our current 4-year cycle
  - Allows for 3% overall increase

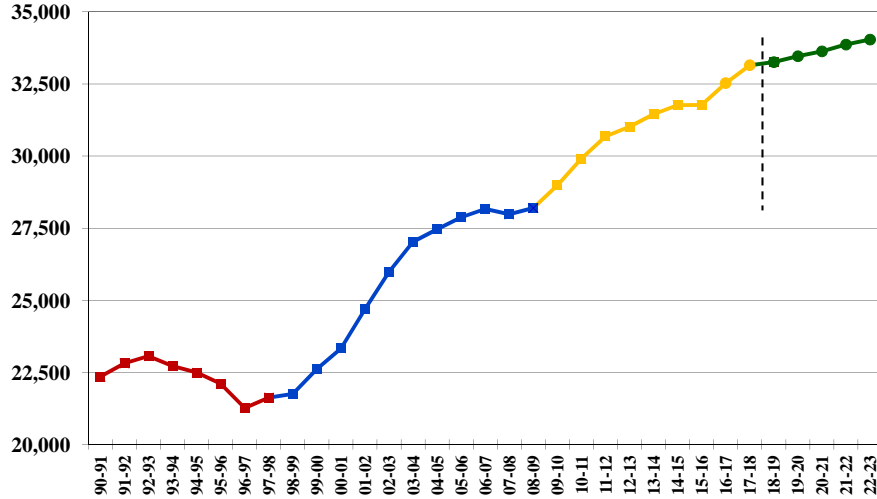
## Western's Planning Parameters

- Moving to Final Year of 4-Year Plan
- Recommendations Guided by Strategic Plan
- Enrolments
  - Undergraduate: First-Year Class of about 5,170
    - With 650 International
  - Graduate: as per Faculty Plans
- Final Year of Current Revenue-Sharing System
  - Up to 2017-18 Enrolments/Teaching
- Tuition Rates for 2018-19
  - Domestic Rates at Maximum of 3% Overall
  - Undergrad Int'l: still moving towards Ontario-U6 levels

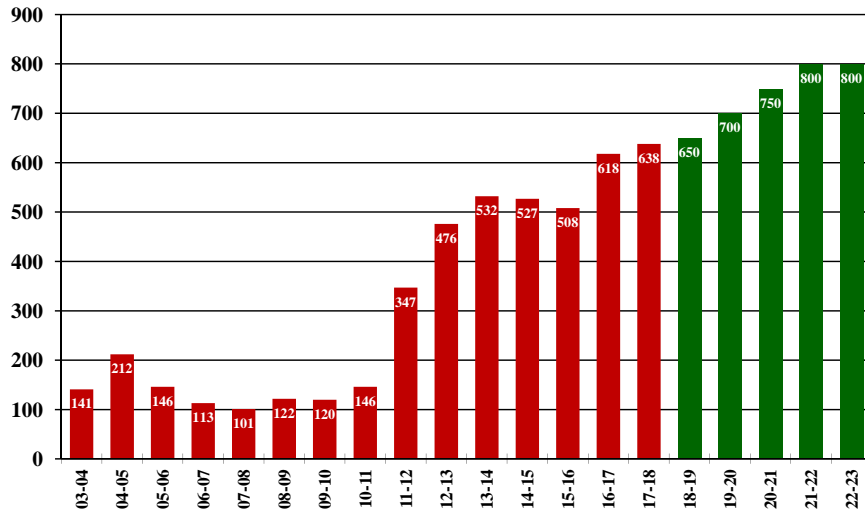
## Average Entering Grade of Full-Time First-Year Students from Ontario High Schools



## Western: Total Constituent FTE Enrolment (Full-Time plus Part-time FTEs)



## Full-Time Year 1 Undergraduate International Enrolment at Western



## *University level Investments & New Initiatives in this Budget: Alignment with our Strategic Plan*

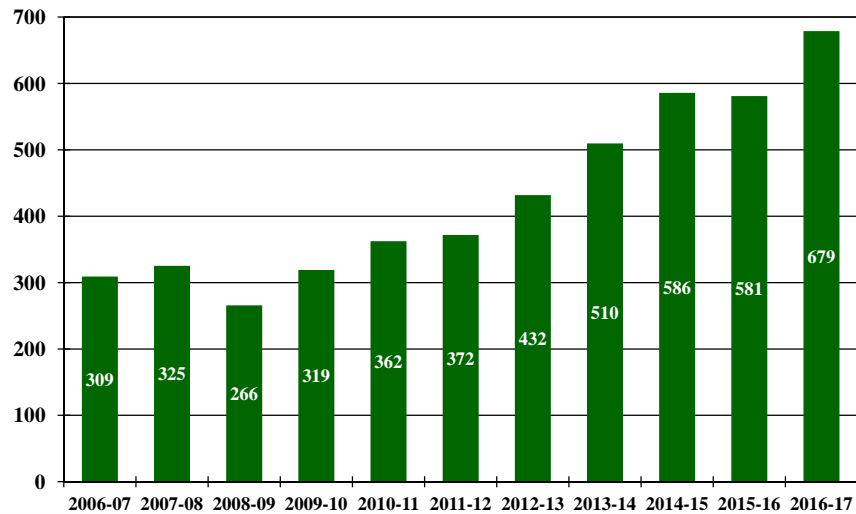
### Our Strategic Plan Priorities

Pillar	Priority
1	<b>RAISING OUR EXPECTATIONS: CREATE A WORLD-CLASS RESEARCH AND SCHOLARSHIP CULTURE</b>
2	<b>LEADING IN LEARNING: PROVIDE CANADA'S BEST EDUCATION FOR TOMORROW'S GLOBAL LEADERS</b>
3	<b>REACHING BEYOND CAMPUS: ENGAGE ALUMNI, COMMUNITY, INSTITUTIONAL &amp; INTERNATIONAL PARTNERS</b>
4	<b>TAKING CHARGE OF OUR DESTINY: GENERATE AND INVEST NEW RESOURCES IN SUPPORT OF EXCELLENCE</b>

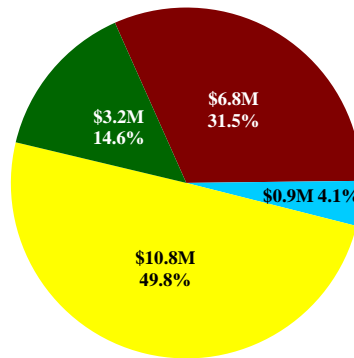
## Investments and New Initiatives in this Budget

Investment / New Initiative	Investment	Strategic Plan Pillars
Growing Our Endowments: The Endowed Chairs Matching Program	\$15 M One-Time	1, 3, 4
Long-Range Space/Capital Plan: Weldon Library, Wellness Centre, NSc & Taylor Library	\$35 M One-Time	1, 2
Strategic Expansion of Engineering: Multi-Year Self-Funding Plan	\$6.8 M One-Time & \$898K Base	1, 2, 4
Scholarship Initiatives in SSHRC Disciplines Endowment	\$2.5 M One-Time	1, 4
Pedestrian-Friendly & Safe Campus Initiatives	\$2 M One-Time	2
Energy Conservation Initiatives	\$1.5 M One-Time	4
Postdoctoral Fellowships Program (Pilot)	\$226K One-Time	1, 4
Indigenous Initiatives – New Faculty Appts	\$600K Base	2, 3
Front-Line Mental Health Services	\$400K Base	2

## Western's Total Endowment Value -- \$M



## Endowment Income Available for Spending in 2016-17 (Total = \$21.6M)

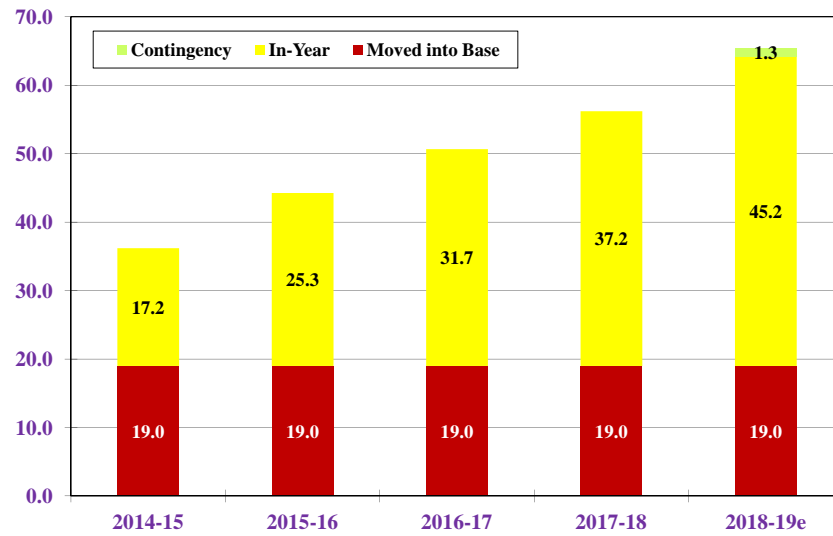


■ Chairs/Professorships/Fellowships ■ Research Initiatives ■ Student Aid ■ Other

## Context for Provost's Recommendations for the *Faculties*

- Recommendations based on Consideration of:
  - Overall Enrolments / Teaching
  - Program Expansion and Development of New Programs
  - Revenue Sharing Allocations
  - Resources relative to similar programs/Faculties
  - Cost Structure Variations among disciplines/Faculties
  - Relationship between budget, enrolments/teaching, faculty/staff complements
  - Scholarship/Research-related Initiatives – including Interdisciplinarity
  - **Previous investments made in this 4-year cycle**

## Projected Revenue Sharing Allocations (\$M)



## Summary of the Operating Budget



## Summary of the 2018-19 Operating Budget (Table 2)

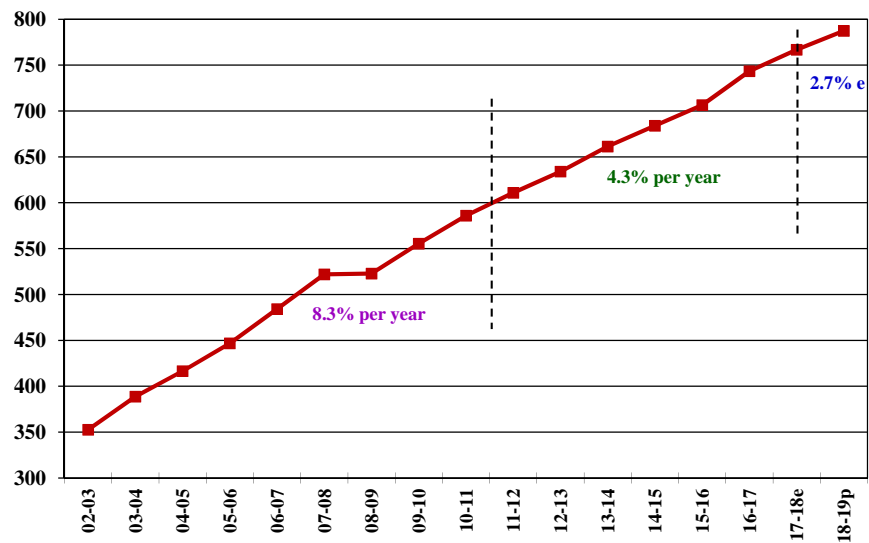
- **Revenue Forecast** = \$ 787.3M  
– Increase of 2.7%
- **Expenditure Plan** = \$ 808.2M  
– Increase of 7.1%
- **Projected In-Year Position** = \$ -20.9M
- **Projected Operating Reserve** = \$ 59.4M

## Operating Revenues

## 2018-19 Operating Revenues (Table 3)

- Government Grants Remain Constant at ~\$290M
  - 37% of Total Revenue
  
- Tuition Revenues Increase by \$19.7M -- to ~\$403M
  - 51% of Total Revenue
  
- Modest Increase in All Other Revenues Increase
  - CRCs reflect only 42 Chairs with incumbents
  - Our allocation is 64 Chairs
  
- Overall Revenue Increase of \$20.5M (or 2.7%)

## Operating Revenues (\$M)



## Operating Expenditures

### Recommendations for the Faculties (Table 4)

- Initial Budget Adjustment (IBA)
- Faculty Turnover Recovery – if applicable
- Academic Priorities Fund (APF) Allocations
- Ivey School’s Funding Model
- CRC Allocations
- Revenue Sharing Mechanism for the Faculties
- **Total Base Allocation of \$492.6M**
- Faculties also receive \$8.7M in One-Time Funding – as shown in Table 8, lines 15 to 25

## Summary of 2018-19 Allocation Recommendations for the Faculties

		Base Allocations	One-Time Allocations	Targetted Student Awards	Capital Funding
1	Arts & Humanities	110,000	2,029,330	200,000	36,800
2	Education		30,000		
3	Engineering	897,901	138,300		
4	Health Sciences	100,000	150,000		140,000
5	Information & Media Studies	150,000	235,500		
6	Law		310,000		
7	Medicine & Dentistry				205,000
8	Music		689,681	80,000	
9	Science	125,000			
10	Social Science	500,000	200,000		87,500
11	Indigenous Initiatives – Faculty Appointments	600,000			
12	<b>Total</b>	<b>2,482,901</b>	<b>3,782,811</b>	<b>280,000</b>	<b>469,300</b>

## Scholarships and Bursaries (Table 5)

- Undergraduate Scholarships estimated at \$7.3M
- Tuition Re-Investment increases by \$440K – to \$16.4M
- Privately-funded Student Aid projected to be \$7.3M
- **Total Student Aid Spending of \$33.6M from Central Budget**
- Faculties now responsible for Graduate Support – \$58M Projected for 2018-19

## Recommendations for Support Units (Table 6)

- Initial Budget Adjustment (IBA)
- Support Unit Priorities Fund (SUPF) Allocations
- Base Allocations to “Maintain Core Services”
- Operating Costs of New Facilities
  - To Facilities Management and Police
- **Total Base Allocation of \$101.3M**
- Support Units also receive \$4.1M in One-Time Funding (shown in Table 8, lines 26 to 41)

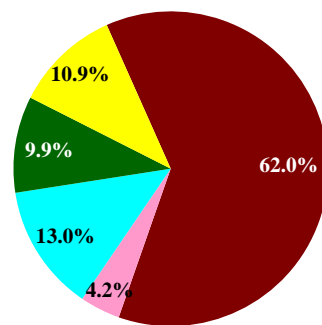
## University-wide Expenditures (Table 7)

- **Total of \$80.1M**
- Major items:
  - Utilities (\$25.7M)
  - Library Acquisitions (\$15.4M)
    - Includes incremental base allocation
  - MMI Transfer held constant at \$15.5M
  - IT Infrastructure (\$10.1M)

## One-Time Allocations (Table 8)

- **Total of \$79.6M**
- Major Priority Items
  - Support for the Endowed Chairs Matching Program (\$15M)
  - Long-Range Space Plan (\$35M)
    - Weldon (\$15M); Wellness Centre (\$10M); Student Spaces in NSc and Taylor Library(\$10M)
  - Multi-year Plan for New Engineering Building (\$6.8M)
  - Scholarship Initiatives in the SSHRC Disciplines (\$2.5M)
  - Pedestrian-friendly and Campus Safety Initiatives (\$2M)
  - Energy Conservation Initiatives (\$1M)
  - Support for Hosting 2020 SSHRC Congress (\$1M)
  - Classroom Modernization (\$1M)

## 2018-19 Operating Expenditures (Total = \$808.2M)



# The Capital Budget

## Overview of the 2018-19 Capital Budget

- Supports Long-Range Space Plan (Page 37, Table 14)
- Major Projects – underway or upcoming
  - Modernization of University College
  - Western Interdisciplinary Research Building
  - ThreeC+ -- the New Engineering Building
  - Biomedical Research Facility: Phase 1 of Medical School Project
  - Modernization of Thames Hall
  - Multi-Level Parking Structures
    - Will require re-alignment of parking lot categories and increases to parking rates
  - University-wide Infrastructure Projects
  - Planning for Renewal of Library Facilities

## Overview of the 2018-19 Capital Budget

- **Total Spending of \$104.2M** (Table 15, line 10)
  - \$31.2M for New Construction (Table 18, line 10)
  - \$14.9M for Major Renovations (Table 18, line 18)
  - \$58.1M for All Other Expenditures
    - Utilities and Infrastructure
    - Modernization of Academic Facilities
    - General Maintenance and Modernization
    - Housing and Ancillary Projects

**END**